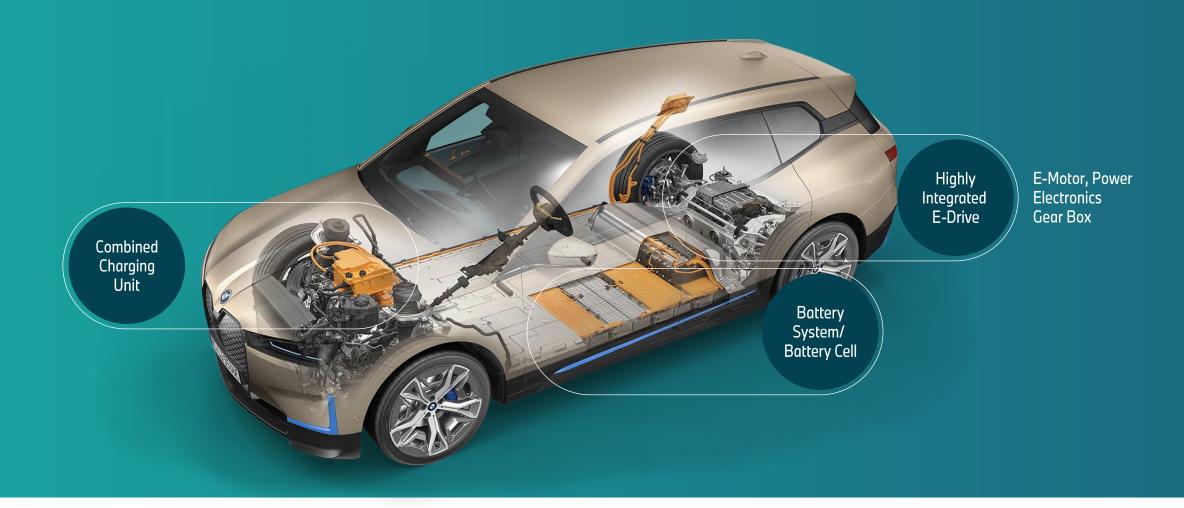


November 2021 - 2 -

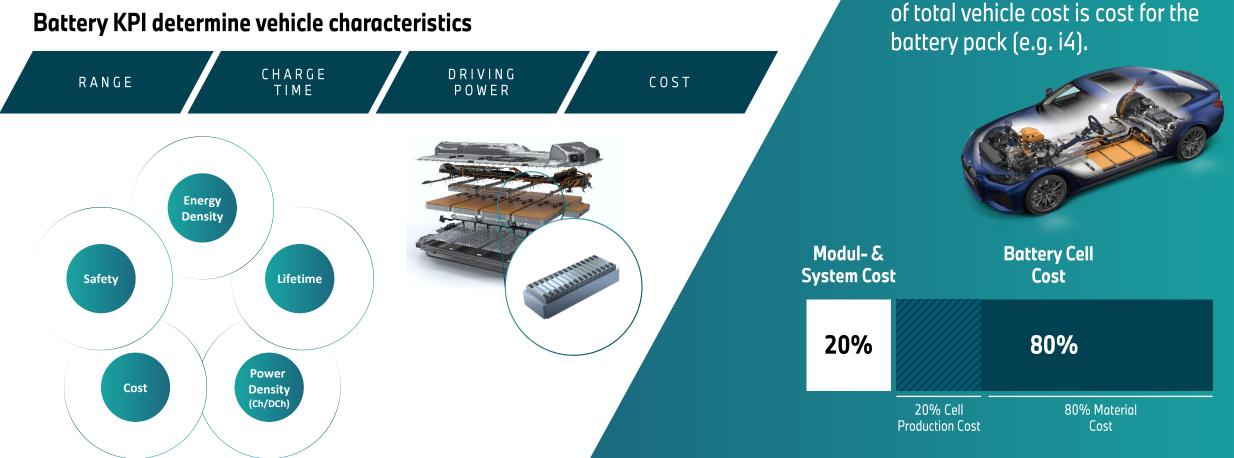
IN-HOUSE DEVELOPMENT AND PRODUCTION OF KEY COMPONENTS.



November 2021 - 3 -

BATTERY CELL IS KEY COMPONENT FOR FUTURE SUCCESS OF BMW.

Battery KPI determine vehicle characteristics



Ca. 40%

November 2021 -4-

LONG TERM COMPETENCE FROM MOLECULES TO CELL AND FROM BASIC RESEARCH TO APPLICATION.

Start build-up of pilot line Parsdorf

Completion 2022

2020

Start build-up of BMW Group Battery Cell Competence Center

Completion 2019

2017

Start dedicated R&D project on battery cell technology

Deep dive, parallel top product development

2012

Start Li-ion development

In particular for i3/i8

2008

FUNDAMENTAL
WORKING PRINCIPLES



MATERIALS





ELECTRODES/ SUBCOMPONENTS

\

CELLS



November 2021 - 5 -

BMW DEVELOPMENT SPANS OVER EARLY R&D TO CONCEPT PROOF OF BOTH, PRODUCT AND PROCESS. INDUSTRIALIZATION IS DONE WITH PARTNERS.

R&D > 300 contacts **43** running projects Institutes Academia Startups **OEMs** Industry

LAB

Chemistry development

Material characterization

Recipe development

Performance and safety test

Post mortem analysis

PROTOTYPE CELL BUILD



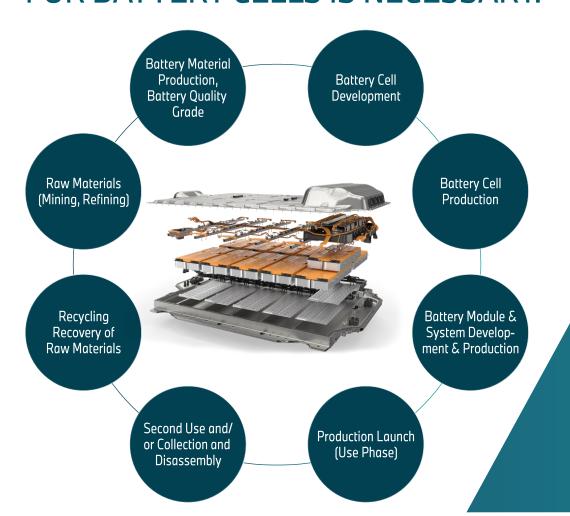


PRODUCT INNOVATIONS

PROCESS INNOVATIONS

November 2021

COMPLETE VALUE CHAIN AND LIFE CYCLE HAS TO BE CONSIDERED. CLOSED MATERIAL CYCLE FOR BATTERY CELLS IS NECESSARY.





Cobalt and lithium from **certified mines** in Australia and Morocco. Usage of **secondary material**.

Production of battery cells with **100% power** from renewable sources.

Taking back batteries worldwide at the end of battery life. **Enabling second use e.g. in battery storage farms**.

Pushing the limits of material **recycling** and **returning materials efficiently into the production cycle**.

November 2021 - 7 -

BATTERY SYSTEM DEVELOPMENT – TRENDS ARE BASED ON TECHNICAL NEEDS BUT ARE ALSO DRIVEN BY REGULATORY MEASURES.



Present

Pack as individual component based on modules and with own structural capability and housing.

Mainly based on Chinese regulation: no propagation/battery integrity maintained for >5min in case of a thermal runaway of one cell.

Own responsibility but no mandatory requirement.



Higher integration to optimize filling factor/energy per volume e.g. cell-to-pack, cell-to-chassis.

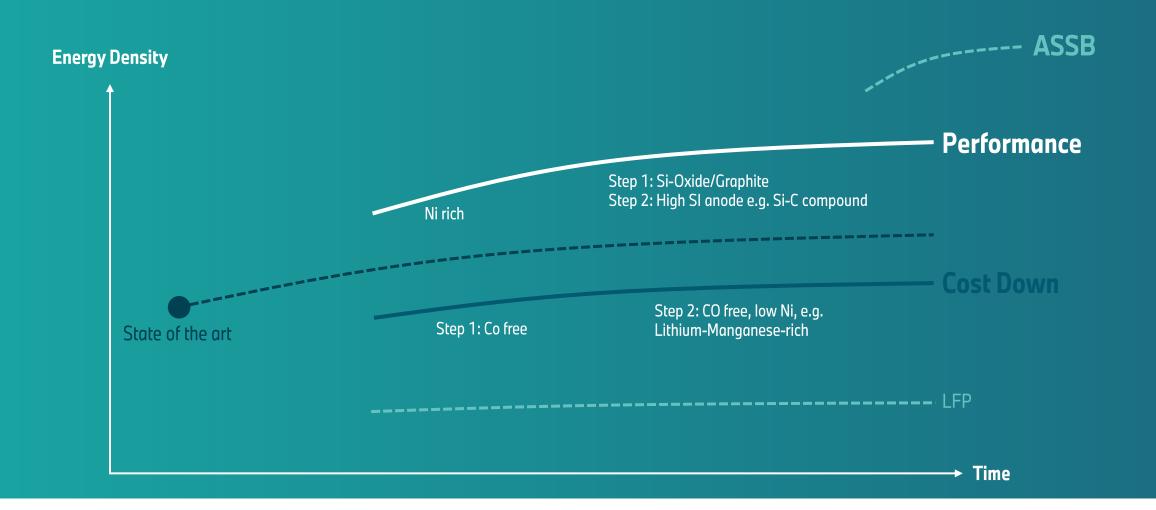
Step-wise increase to 40min forecasted. Best solution: "propagation stop".

Carbon footprint declaration 2024 on-wards (limit for CO₂ footprint in g/kWh expected); amount of recyclate used and recycling rates will become regulated for most relevant materials -> in particular driven by EU COM.

Trends/changes in requirements will influence cell technology choice (pouch, cylindrical, prismatic hardcase).

November 2021

BATTERY TECHNOLOGY ROADMAP – TRANSITION FROM PERFORMANCE/RANGE MAXIMIZATION TOWARDS PORTFOLIO ORIENTED (PERFORMANCE VS. LOW COST).



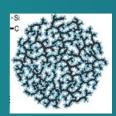
November 2021 - 9 -

TRENDS IN MATERIAL AND CELL DEVELOPMENT.

ANODE MATERIAL

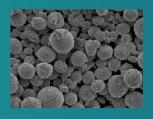
Graphite 360 mAh/g
Graphite + SiOx 500 – 600 mAh/g

Si – C Composite 1,200 mAh/g



CATHODE MATERIAL

NMC 111 150 mAh/g 532, 622 180 mAh/g 811 210 mAh/g >90% Ni 230 mAh/g

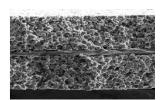


RISKS

- Stability (e.g. Ni-rich materials) and cost (e.g. Si-anodes) of "high performance materials".
- Materials have to be compatible with electrode and cell design trends.

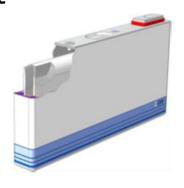
ELECTRODE DESIGN

- Increased loading (limited by power requirement)
- Optimized coating (e.g. reduced uncoated area)
 (limited by manufacturing tolerances and safety issues)



CELL DESIGN

- Increased volume utilization jelly roll to cell
 (e.g. stacking compared to winding → risk: cost)
- Increased packing density → risk: swelling force
- Reduced Al/Cu foil and separator thickness
 → risk: handling, safety
- Increased cell size with increased active-/ inactive ratio → risk: maintain safety level



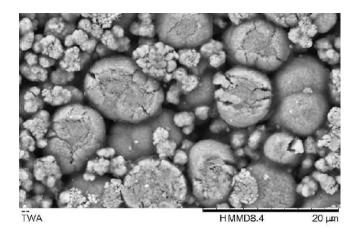
November 2021 - 10 -

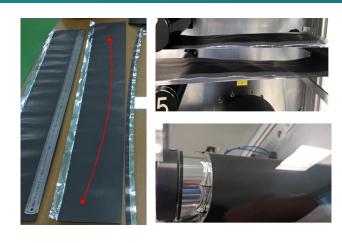
MATERIAL AND PROCESS DEVELOPMENT HAVE TO BE DONE IN PARALLEL.

MIXING/COATING

PRESSING/CALENDERING

SLITTING





Typical Challenges/Risks

- Protective coatings and particle structures can be damaged.
- Final electrode density can not be reached.
- Requirements for cell assembly are not met (e.g. camber effect).

Counter Measures

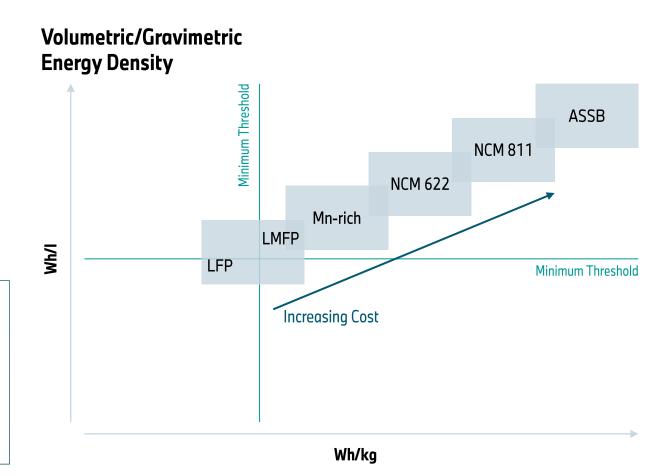
- Coating recipes have to be optimized, e.g. Cathode material powder densities have to be optimized, binder/conducting agents adjusted.
- Substrates foils have to be carefully selected.
- Calendaring processes have to be improved.

November 2021 - 11 -

RENAISSANCE OF LITHIUM-IRON-PHOSPHATE (LFP) – MOTIVATION AND LIMITATION OF LFP FOR LOW-COST APPLICATIONS.

LiMO₂ Schichtoxid e.g. LiNi_xCo_yMn_{1-x-y}O₂ – NCM LiMPO₄ Olivin e.g. LiFePO₄ – LFP

	NCM 811	LFP
Specific capacity	200 Ah/kg	158 Ah/kg
Mean cell voltage	3.68 V	3.22 V
Specific energy	736 Wh/kg	509 Wh/kg



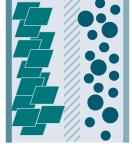
LFP material still the same. Optimization of cell and pack design made LFP attractive for entry segment.

November 2021 - 12 -

ALL-SOLID-STATE BATTERY AS THE NEXT GAME CHANGER.

STATE OF THE ART LI-ION CELL

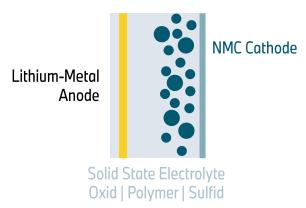
Gr/Si Anode



NMC Cathode

Liquid Electrolyte, Porous Separator

NEXT-GEN **LI-METAL /SOLID ELECTROLYTE CELL (ASSB)**



MAIN DIFFERENTIATION

Replace liquid electrolyte by Li-ion conducting solid electrlyte → increase inherent safety

Replace graphite or silicon-graphite anode by Li-metal anode → increase energy density

POTENTIAL.

CHALLENGES.

- Higher inherent safety level allows for
 - High performance materials
 - Large cell formats
 - Reduced secondary safety measures in the battery pack
- Solid electrolyte allows for innovative cell concepts (e.g. bipolar cells)
- Li-metal anode lead to energy density increase

- Pressure necessary to stabilize interfaces and allow for good lifetime
- Different thermal management needed (focus on heating instead of cooling)
- Volume change during charge/discharge for Li-metal anode
- Rate capability for Li-metal anodes
- Robustness of material system in production and over lifetime

High potential in direction of safety and energy density. Cost still unclear but essential. Promises still need to be verified. Industrialization only reasonable after positive concept proof.

November 2021 - 13 -

